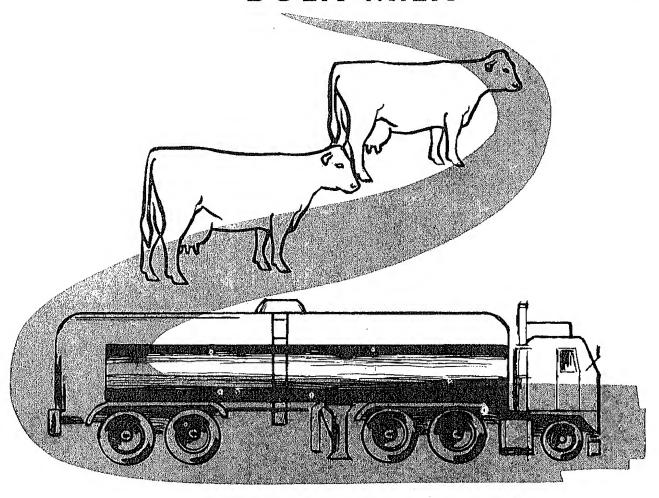
OVER-THE-ROAD COSTS OF HAULING BULK MILK





ECONOMIC RESEARCH SERVICE
U.S. DEPARTMENT OF AGRICULTURE

ABSTRACT

This report uses synthetic cost analysis to develop total costs for a bulk milk transport carrying a 47,300-pound payload. Total trip costs are analyzed on the basis of mileage hauled, hundredweight, and hundredweight trip mile. Results indicate cost per hundredweight trip mile is much greater for short-haul trips than for longer trips.

Keywords: Milk hauling costs, Bulk milk transport, Trucking costs.

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SUMMARY

The cost of hauling bulk milk, as derived by synthetic cost analysis for a 47,300-pound payload, is much greater for short-haul trips--under 100 miles --than for longer trips. Beyond 100 miles, average total costs tend to be relatively constant on a per trip mile basis. Average total cost per hundred-weight trip mile was 0.161 cent at 100 miles, 0.139 cent at 275 miles, 0.134 cent at 475 miles, and 0.129 cent at 650 miles. Subsistence costs for layover periods resulted in breaks in the total cost curve after 225, 450, and 675 miles.

Ownership costs allocated on a per trip basis, plus labor costs allocated on an hourly basis, plus operational costs distributed on a mileage basis, yielded total costs per trip. Total trip costs were analyzed on the basis of (1) hundredweight and (2) hundredweight per trip mile. Also, average total costs were broken down on the basis of estimated ownership, labor and operational costs plus subsistence costs per hundredweight per loaded one-way mile.

A step-by-step procedure is provided to assist managers and other interested persons in comparing their hauling costs with the estimates in this report. Assumptions and cost allocations can be varied to meet the needs of the individual operation.

OVER-THE-ROAD COSTS OF HAULING BULK MILK

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INTRODUCTION

Significant changes in milk hauling and management practices have occurred in the past 4 years. These include shortening time periods used to depreciate transport equipment and eliminating two-driver operations in an attempt to reduce costs for long-distance hauls. Milk haulers are also using larger capacity semitrailer tank units for both farm pickup and over-the-road hauling. In some instances, haulers now are paying drivers a flat rate or amount per trip instead of an hourly or mileage rate.

This report deals with the cost of transporting bulk milk over relatively long distances. It revises the bulk milk transportation cost section of Marketing Research Report No. 791, Costs of Transporting Bulk and Packaged Milk by Truck, Economic Research Service, U.S. Department of Agriculture, May 1967.

Generally, the methodology used in the earlier report was followed in this report. Differences in the data and in some underlying assumptions reflect changes in milk hauling practices which have occurred in the interim period (appendix tables 14 and 15).

The building-block or synthetic approach was used to develop over-the-road hauling costs. These costs are not those incurred by a specific hauling operation or milk transport company but are estimated costs associated with various mileages for a given size payload. Assumptions and costs used in this report are based upon information obtained in discussions with milk haulers, an equipment dealer, and trade association representatives, and from examination of labor contracts applicable to milk transport drivers.

DEVELOPMENT OF COSTS

Truck Utilization Time

Truck utilization time was based on the assumption that one bulk milk transport unit would be available for duty 8,760 hours per year (365 days x 24 hours) for trips of various distances. Table 1 shows the estimated

average time required per trip to perform various functions. Certain operations, such as driver checkout and vehicle inspection, loading and unloading, washing and cleaning the tank unit, and waiting time, are associated with each haul regardless of distance. Driving time, on the other hand, varies with transport speed and distance traveled.

Loading and unloading times are those required at the sending and receiving plants for interplant shipments and not shipments between an assembly point and a processing plant. Waiting time includes only the period a transport unit and driver would have to wait to begin loading or unloading at a plant.

Tank washing and cleaning time reflects the use of clean-in-place equipment at the receiving plant. Layover time for a one-driver operation is based upon safety regulations which require a driver to have 8 hours off duty after 10 hours' driving time or 15 hours on duty. 1/ Thus, 8 hours were added to the truck utilization time for each required layover.

Idle time is a residual figure representing the balance of time in a 24-, 48-, 72-, and 96-hour period not directly applicable to one of the specified functions. Maintenance time is included in this figure. Time required for vehicle maintenance is not directly associated with each individual trip but is based on accumulated miles. The cost of this operation is included as an operational (variable) cost which is allocated on the basis of miles traveled and not on the amount of time for each trip.

Ownership (Fixed) Costs

Ownership or fixed costs consist of depreciation (transport unit, building, and tools), insurance, interest, Federal highway use tax, State license and miscellaneous taxes, and administrative costs. The latter category includes management and office salaries, office supplies, utility expenses, legal fees, and miscellaneous office expenses (table 2).

Depreciation costs for transportation equipment were based upon information supplied by haulers. The depreciation cost per tractor unit and semitrailer tank unit was obtained by dividing the total depreciation expense charged off in 1969 for each type of equipment by the total number of units owned by the haulers in the study. This method reflects the varied depreciation methods—straight—line, declining—balance, or sum-of-the-years-digits—that can be or are used by individual haulers.

Milk haulers indicated a new tandem tractor would cost \$20,000 in 1969 and a new semitrailer tank unit, \$15,000. The tractor was estimated to have a useful life of 5 years and a salvage value of \$2,200; the semitrailer tank

^{1/} The Motor Carrier Safety Regulations, U.S. Dept. Transportation, Fed. Highway Admin., Parts 390-397, par. 395.3. Amer. Truck. Assoc., Wash., D.C., Sept. 1969.

Table 1.--Estimated average time required per trip to perform various functions, bulk milk transport unit, 47,300-pound payload, by round-trip mileage, 1969

Driving : Driver : Idle : Total time, one : layover : time : available driver $5/$: $6/$: $7/$:truck time	1.11 0 18.49 24.00 3.33 0 17.38 24.00 4.44 0 15.16 24.00 10.00 10.71 24.00 10.00 10.71 24.00 10.00 10.71 24.00 11.11 8 24.00 11.11 8 24.00 11.33 8 22.27 24.00 11.33 8 22.27 24.00 11.44 8 23.38 28.00 11.55 8 20.05 48.00 11.66 8 18.04 48.00 11.77 8 17.83 48.00 11.88 8 10.71 24.00 11.88 8 10.71 24.00 12.22 8 23.38 48.00 13.44 14 8 21.16 48.00 14.44 15 8 11.78 48.00 15.55 8 20.05 48.00 16.66 8 16.71 22.00 22.22 16 30.49 72.00 22.22 16 23.83 72.00 28.88 16 23.83 72.00 31.11 24 37.60 96.00
Washing and : Waiting : D: cleaning : time : time tank $3/$: $4/$: dr	H
kout Loading Unloading $\frac{2}{2}$	
Round-trip Checkout mileage	50. 0.12 150. 0.12 250. 0.12 250. 1.22 300. 1.22 350. 1.22 400. 1.22 1,200.

If Time to check out plus inspect truck prior to travel.

2/ Loading and unloading assumed to be done by pumps at processor's plant or pump over plant.

3/ Time based on assumption all washing and cleaning performed by clean-in-plant equipment.

4/ Waiting time at loading and unloading points exclusive of loading, unloading, and cleaning time for tank.

5/ Based on average speed of 45 miles per hour.

6/ Department of Transportation Safety Regulations specify driving time not to exceed 10 hours without 8 consecutive off-duty hours.

7/ Maximum idle time if truck made only one trip.

unit, 8 years and \$2,300. If a straight-line depreciation schedule were followed, the 1969 depreciation charge would be \$3,560 for the tractor and \$1,575 for the semitrailer tank unit. This would be comparable to the \$4,000 shown for depreciation in table 2.

Table 2.--Annual ownership (fixed) costs, bulk milk transport unit, 47,300-pound payload, 1969

Item :	Cost per year
Depreciation: Transport unit Building and tools 1/ Insurance 2/ Interest 3/ Federal highway use tax 4/ State license and miscellaneous taxes 2/ Administrative costs 5/	Dollars 4,000 235 900 1,584 210 1,450 2,500
Total ownership costs	10,879

^{1/} Maintenance shop and office space.

Based on hauler data.

3/ Rate of 8 percent on midlife value of transport equipment.

4/ Department of the Treasury, IRS publication 349, Vehicle Class M, May 1969.

5/ Includes management and office salaries, office supplies, utility expenses, legal fees, and miscellaneous office expenses.

Building depreciation was based on a structure with the following specifications: private industrial garage used for trucking operations, 65 feet deep by 80 feet wide, concrete block and open-web steel truss construction, estimated useful life of 33 years, and replacement construction cost in 1969 of \$69,000.

Investment in tools was assumed to be \$5,000 with replacements being made to maintain a constant tool inventory figure. These tools include lubricating equipment, hoists, and specialty items required for operating a fleet of trucks and are considered to have a useful life of 10 years. Individual mechanic's tools are not included in the tool depreciation figure.

Interest charges were based only on the midlife value of the milk transport unit and computed at the rate of 8 percent. Insurance, State licenses, and miscellaneous taxes were synthesized from information obtained from milk haulers and trade associations. Costs for management and office salaries, office supplies, utility expenses, legal fees, and miscellaneous office expenses included under the administrative cost category were based on information supplied by milk haulers.

Labor Costs

Iabor was considered a separate cost category rather than a component of operating (variable) costs. This was done to account for payments to the driver for driving time and for time required during a trip when he was not actually driving the transport but was still on duty. A transport driver may receive one basic hourly rate of pay for actual driving time and another for waiting, loading and unloading, or other nondriving on-duty time. However, to facilitate allocation of costs in this report the same hourly wage rate was assumed for all on-duty time, including not only the time the operator was driving the transport but also any other time the transport was standing idle when the driver's presence was required.

Standard hours per workweek vary widely in the milk hauling industry. Haulers operate on the basis of a 5-, 6-, or 7-day workweek. Therefore, it was assumed that overtime wages would not be paid until a driver had worked 10 hours. Overtime costs are not included as it was assumed management would schedule hauling operations to avoid payment of overtime wages.

Labor costs consist of the driver's basic wage plus fringe benefit payments. These fringe payments include pension, health and welfare contributions, vacation, paid holidays, social security (employer's share only), unemployment compensation insurance, and workmen's compensation insurance (table 3).

Table 3.-- Labor cost per on-duty hour, bulk milk transport unit, 1969

Ttem Cost per on-duty hour Dollars 3.429		
Average basic wage 1/	Item	Cost per on-duty hour
	Pension 2/	3.429 .226 .194 .158 .093 .162 .006

^{1/} Based on hauler and labor contract data.
2/ Based on 40-hour workweek per driver.

^{3/} Based on 2 weeks' vacation, 6 paid holidays, and 49-week work year per driver.

^{4/} Based on 1969 Federal tax rate of 4.87 percent per first \$6600 annual earnings.

^{5/} Assumes employer complies with State law and receives a 90-percent reduction from 3.1-percent Federal tax rate for a 0.4-percent rate per first \$3000 earnings.

^{6/} Based on data furnished by National Council on Compensation Insurance.

The basic hourly wage rate was based on hauler and labor contract rates. All other labor payments were converted from a monthly or annual figure to a weekly equivalent and then divided by the standard workweek of 40 hours to obtain an hourly cost figure.

Operational (Variable) Costs

Operational costs, that is, variable costs, were developed on a mileage basis for a bulk milk transport unit having a rated tank capacity of 5,500 gallons or a 47,300-pound payload. These costs consist of fuel, tires, maintenance (including oil, grease, and parts and labor for repairs), and miscellaneous items such as road tolls, weighing fees, and other transportation expenses directly related to the over-the-road operation of the transport unit (table 4). These figures were also converted to dollars per driving hour.

Basic data for all operational cost items were obtained in discussions with bulk milk haulers. Diesel fuel costs include the applicable Federal, State, and local taxes. Table 5 shows the average cost per tire per operational mile. Variations reported in tire wear and the number of times a carcass was recapped were due to varying road conditions and operating practices existing among haulers.

Table 4.--Operational (variable) costs for operating a bulk milk transport unit, 47,300-pound payload, 1969

Item	Cost per mile	Cost per driving hour 1/
Diesel fuel	Cents 4.420 1.870	Dollars 1.989 .842
Oil and grease	1.002	.451
and labor)	5.167 .851	2.325 .383
Total	13.310	5.990

^{1/} Based on average speed of 45 m.p.h.

^{2/} From table 5.

 $[\]overline{3}$ / Includes road tolls, weighing fees, fines, and other transportation expenses.

Table 5.--Tire cost and wear for a bulk milk transport unit, 47,300-pound payload, 1969

Item	Units	Average
Original cost new tire (straight rib) Original cost new tube 1/ New tire tread wear Recap cost 2/ Recap tread wear 2/ Total cost	Dollars Dollars Miles Dollars Miles Dollars	114.00 9.50 81,000 75.00 110,000 198.50
Total miles	Miles Cents Cents Cents	191,000 0.1039 1.45 1.87

^{1/} Assumes new tube purchased each time new tire purchased.

2/ Based on two recaps per new tire casing.

Subsistence Costs

A subsistence allowance of \$9 a night to compensate the transport driver for overnight lodging and eating expenses was added to the variable operational costs to obtain the total trip cost where applicable. These costs amounted to an additional \$9 for round trips between 451 and 900 miles, \$18 for trips between 900 and 1300 miles, and \$27 for trips of 1400 and 1500 miles. This allocation was based on the driving limitation of 10 consecutive hours established by the Department of Transportation Safety Regulations.

RESULTS OF ANALYSIS

Average Costs

Estimated average ownership, labor, operational plus subsistence, and total costs were calculated for a 7-day week hauling operation using a 47,300-pound payload transport unit and one driver (table 6).

Ownership or fixed costs were allocated on the basis of the estimated total number of trips that might be made for specified hauling distances in a year. These costs are incurred each hour of the year whether the transport is hauling milk, being repaired, or standing idle. When allocated on an hourly basis over the total number of hours in a year $(365 \times 24 = 8,760 \text{ hours})$, fixed cost per hour would be the same whether the hauler was operating on the basis of a 5-, 6-, or 7-day week.

Table 6.--Estimated average ownership, labor, operational, and subsistence costs per hundredweight trip mile, 47,300-pound payload bulk milk transport, one driver, 7-day week operation, 1969

:		:	Estimated	:	Estimated	:	Estimated	:	Estimated
:		:	ownership	:	labor cost	:	operational and	:	total cost
One-way	Estimated	:	cost per	:	per cwt.	:	subsistence	:	per cwt.
mileage :	trips	:	cwt. per	:	per one-way	:	cost per cwt.	:	per one-way
<u>1</u> / :	per year	:	one-way	:	loaded	:	per one-way	:	loaded
		:	Loaded	:	trip	:	loaded	:	trip
:		:	trip mile	:	mile	:	trip mile	:	mile 2/
	Number		Cents		Cents		Cents		Cents
;									
25:			0.074		0.163		0.056		0.294
50:			.046		.102		.056		205
75:			.037		.082		.056		.175
100:			.032		.072		.056		.161
125:			.030		.066		.056		.152
150:			.028		.062		.056		. 146
175:			.027		.059		.056		.141
200:	449		.026		•056		.056		.138
225:	412		.025		•055		•056		.136
250:	380		.024		.053		•064		.142
275	354		.024		.052		.063		.139
300:	328		.023		.051		.063		.137
325:	310		.023		.051		.062		.136
350:	292		.023		•050		•062		.134
375:	274		.022		.049		.061		.133
400:	259		.022		.049		.061		.132
^{‡25} :	248		.022		.048		.061		.131
¥50:	234		.022		.048		.061		.130
+75:	223		.022		.048		:064		.134
500:	215		.021		.047		.064		.132
550	197		.021		047		.063		.131
500:	182		.021		.046		.063		.130
650	172		.021		.046		.062		.129
700	161		.020		.046		.064		.130
750:	150		.020		.045		.064		.130
	12				•				

^{1/} Assumes transport unit returns empty on backhaul. Doubling each mileage figure

equals the round-trip mileage used in table 1.

2/ Sum of individual items may not equal total shown due to rounding of individual items.

Ownership costs can only be recovered when the transport is actually hauling milk. When these costs are distributed over the estimated number of trips of specified mileage that might be made in a year, they increase as the working days in the week are reduced. This method of allocating fixed costs appears to be more realistic than using an hourly basis. It accounts for variations in the normal workweek of haulers as well as for differences resulting from slack and peak seasons of milk production and shipping. Iabor costs were handled on an hourly rate basis and also as a separate cost category. Operational and subsistence costs were combined into a single cost and allocated on the basis of the distance per trip.

Estimated average ownership, labor, operational plus subsistence, and total costs were also developed for 5- and 6-day week operations. In these instances, all costs except ownership were identical to those for the 7-day week. Ownership (fixed) costs were slightly higher, because they were allocated over fewer trips for the specified mileages. Iabor and operational plus subsistence costs were allocated over the identical mileages used for the 7-day week analysis. Thus, these cost estimates would remain unchanged. A comparison of ownership costs is presented in table 7.

Figure 1 shows the effect of hauling distances on the average total, fixed, labor, and variable plus subsistence costs for a 7-day week bulk milk hauling operation. Since the average cost curves for a 5- and 6-day week operation would follow the same general pattern, only the 7-day period is shown.

Average Costs: 25-100 Mile One-Way Haul

Generally, as distances increase, average total costs per hundredweight trip mile decrease. This results primarily from declines in fixed and labor costs associated with increased mileage, whereas variable and subsistence costs remain relatively stable. These latter costs, however, tend to represent a greater proportion of the total average cost after 225, 450, and 675 miles when subsistence costs, paid to the transport driver for an overnight or 8-hour layover period after 10 hours of driving, are added.

The sharpest decrease in ownership or fixed and labor costs occurs for hauls ranging between 25 and 100 miles. For example, fixed and labor costs for a 25-mile haul average 0.074 and 0.163 cent per hundredweight trip mile, respectively. At 100 miles, these costs are 0.032 and 0.072 cent. Overall, these differences represent decreases per loaded trip mile of 58 percent in fixed costs and 62 percent in labor costs. These drops reflect the fairly rapid decline in fixed and labor costs as hauling distances are increased beyond the 25 mile figure. At the same time, operational or variable costs remain unchanged at 0.056 cent per loaded trip mile.

Average total costs, as a result of the foregoing changes in fixed and labor costs, fell from 0.294 cent per hundredweight trip mile at 25 miles to 0.161 cent per hundredweight trip mile at 100 miles-a 45-percent drop.

Table 7.--Comparison of ownership costs for a 5-, 6-, and 7-day week milk hauling operation, bulk milk transport unit, 47,300-pound payload, 1969

	: 5-day wee	k operation :	6-day wee	k operation	: 7-day weel	k operation
•	:	: Estimated :		: Estimated	:	: Estimated
One-way	Trips	: ownership :	Trips	: ownership	: Trips	: ownership
mileage	: per year	: costs per :	_	: costs per	: per year	: costs per
1/	: <u>2</u> /	: cwt. trip :	2/	: cwt. trip	: <u>2</u> /	: cwt. trip
=1	/ :	: mile :	'	: mile	:	: mile
	*		**************************************			
	: Number	Cents	Number	Cents	Number	Cents
25	: 890	0.103	1067	0.086	1245	0.074
50		.065	851	•05 ⁴	993	.046
75		.052	707	.043	825	.037
100	: 506	.045	607	.038	708	.032
125	: 444	.041	532	.035	620	.030
150	201	.039	473	.032	551	.028
175	255	.037	426	.031	496	.027
200	201	.036	385	.030	449	.026
225	005	.035	35 ⁴	.029	<u>1</u> 415	.025
250	083	∙03 ^լ ‡	326	.028	380	.024
275	0=0	•033	304	.028	354	.024
300	~~-	.033	282	.027	328	.023
325	000	.032	266	.027	310	.023
350	000	.031	250	.026	292	.023
375	/	.031	235	.026	274	.022
400	- ^ -	.031	222	.026	259	.022
425	: 177	.031	213	.025	248	.022
450	-/-	.031	200	.025	234	.022
475		.030	191	.025	223	.022
500	1	.030	1.85	.025	215	.021
550	-1 -	.030	169	.025	197	.021
600		.029	156	.025	182	.021
650		.029	147	.024	172	.021
700		.029	138	.024	161	.020
750		.029	128	.02l4	150	.020
• •	:					

^{1/} Assumes transport unit returns empty on backhaul. Doubling each mileage figure equals the round-trip mileage used in table 1.
2/ Based on Department of Transportation Safety Regulations which require 8 hours

off-duty time after 15 hours' on-duty time or 10 hours' driving time.

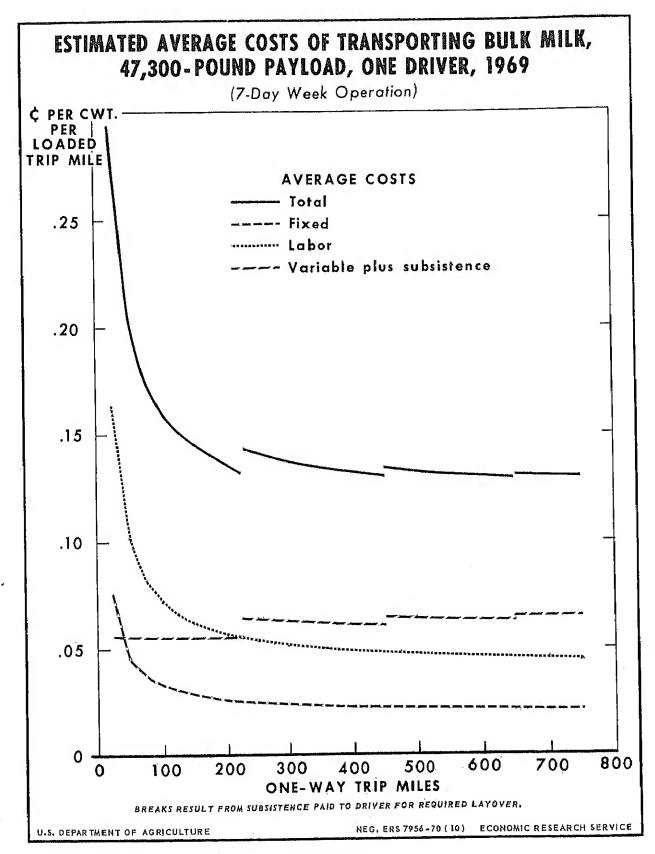


Figure 1

Average Costs: 100-400 Mile One-Way Haul

Fixed and labor costs decline at a much smaller rate for hauls exceeding 100 miles than for distances between 25 and 100 miles. On hauling distances between 100 and 400 miles, both fixed and labor costs decline slowly, while operational or variable costs remain constant at 0.056 cent per loaded one-way mile for all trip distances up to and including 225 miles. At this point, they increase to 0.064 cent, due to the addition of subsistence expenses, and then decline to 0.061 cent at the 400-mile hauling distance. In this instance, average total costs drop from 0.161 cent per hundredweight per one-way loaded trip mile for 100-mile hauling distances to 0.132 cent at 400 miles--an 18-percent drop.

Average Costs: 400-750 Mile One-Way Haul

On hauling distances between 400 and 750 miles, fixed and labor costs continue to average lower for each additional hauling mile. On the other hand, additional subsistence costs increase the total variable and subsistence cost from 0.061 to 0.064 cent per hundredweight per loaded one-way trip mile.

Despite increased variable and subsistence costs, average total costs declined from 0.132 to 0.130 cent per hundredweight loaded trip mile--a 1.5-percent decrease.

Total Costs

Estimated total cost figures were computed for a 5-, 6-, and 7-day week operation. As shown in table 8, these total costs were (1) per hundredweight and (2) per hundredweight mile.

The hundredweight costs per mile for the distances shown were used to develop a series of total cost functions for the transportation of bulk milk on a 7-day week basis (table 9). Cost functions for 5- and 6-day week operations follow patterns similar to that for 7 days. These equations relate hundredweight per mile costs to one-way mileage and assume no backhaul cargo was carried.

Figure 2 shows the effects of hauling distance on total costs of milk transport. Breaks occurring in the total cost curve after 225, 450, and 675 miles result from the subsistence paid to the transport operator for an overnight or 8-hour layover after 10 hours' driving time.

Table 8.--Estimated costs of transporting bulk milk over various distances by bulk milk transport, 47,300-pound payload, one driver, 5-, 6-, and 7-day week operations, 1969

200 mile 7-08y	
nundredwei 6-day : week :	- 1000 -
Cost per 5-day :	- 688 888 - 888 - 888 - 888 - 888 - 888 - 888 - 888
eight 7-day Xeek	2.333 2.333 2.333 2.333 2.333 2.333 2.333 3.353 3.353 3.353 3.563 6.324 91.324 91.324 91.324
r hundredwei 6-day :	2.532 2.532 2.532 2.532 2.533
Cost per 5-day :	8.069 8.950 97.033 88.950 97.038 103.408
2/ 7-3ay week	- 120 - 120
s per year 6-day :	
frips 5-day	1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
One-way ::	

 $\frac{1}{2}/$ Assumes transport unit returns empty on backhaul. Doubling each mileage figure equals the roundtrip mileage used in table 1. $\frac{2}{2}/$ Based on Department of Transportation Safety Regulations requiring 8 hours' off-duty time after 15 hours' on duty or 10 hours' driving time.

Table 9.--Bulk milk transportation cost functions, tractor and semitrailer tank transport units, 47,300-pound payload, one driver, 7-day week operation, 1969

: One-way mileage interval :	Applicable equations	
25-225	Y = 4.434 + .058X	
226-450 :	Y = 6.293 + .058X	
451-675	Y = 8.878 + .058X	
676 plus :	Y = 8.444 + .059X	

Y = Cents per cwt.

USE OF DATA

The preceding estimates can be used by milk haulers and other interested parties to compare their own operating data. These cost data are synthesized for a few specified conditions and assumptions; no effort has been made to cover the wide range of possible conditions under which haulers operate. By following the step-by-step procedures shown in tables 10-13 and making entries in the blank columns provided, a hauler can vary the assumptions and input specifications to coincide with his operations and make meaningful comparisons. This procedure also can be used to compare the effects on costs of various changes in transport equipment and hauling practices.

X = One-way trip mileage.

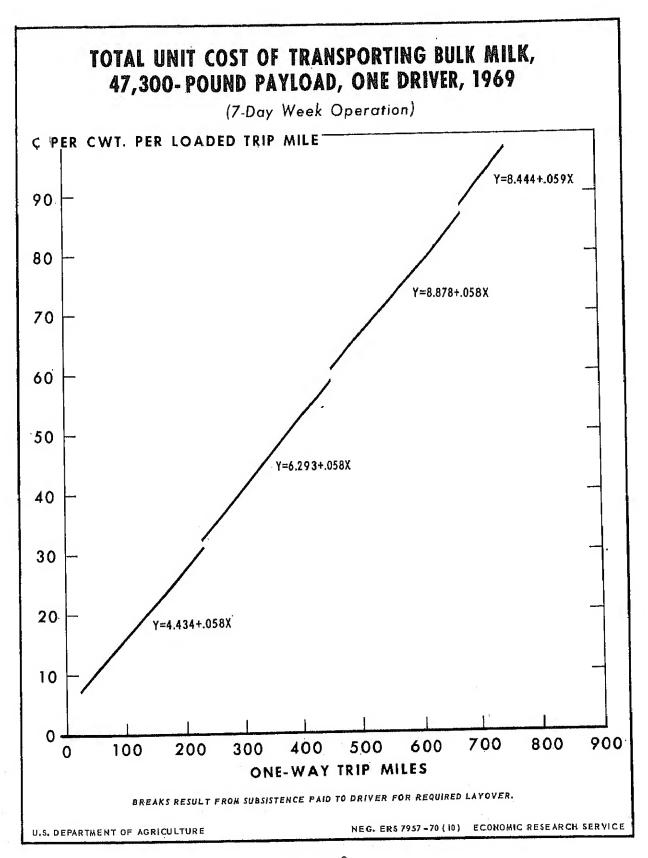


Figure 2

Table 10.--Calculation of annual ownership (fixed costs) per bulk milk transport unit, 1969

		. average cost
Item and computation procedure	: 1969 :	Hauler or other
	: study :	user data
	:	
Donnaciation	: Dollars :	
Depreciation:	:	
Tractor	•	
Total 1969 tractor depreciation + No. of	: :	
tractors in fleet = Depreciation per unit	2,500	
<u>, </u>	:	
Semitrailer tank unit	:	
Total 1969 semitrailer depreciation : No. of	: :	
semitrailers in fleet =	:	
Depreciation per unit	: 1,500 :	
	:	
Buildings (garage and garage office only)	: :	
Cost, new (1966): \$69,600	:	
Depreciation period, 33 years	:	
Annual depreciation: \$69,600 - 42,100		
Annual depreciation: $\frac{$69,600}{33} = $2,109$		
Annual depreciation + No. of units in fleet =	•	
Depreciation per unit	190	
-		
Tools (excluding mechanic's tools)	:	
Cost, new: \$5,000	:	
Depreciation period, 10 years	:	
A	:	
Annual depreciation = $\frac{$5,000}{10}$ = \$500	:	
ΤΟ		
Annual depreciation * No. of units in fleet = : Depreciation per unit	lur :	
pediceragion bei mil	45 :	
Insurance: 1/	:	
· =		
Garage building X.XX		
Liability and property damage X.XX	•	
Cargo X.XX	:	
Accident X.XX	•	
Total insurance cost X.XX	•	
	:	
Annual insurance cost + No. of units	:	
in fleet=	:	
Insurance cost per unit	900 :	
· · · · · · · · · · · · · · · · · · ·	:	

Table 10.--Calculation of annual ownership (fixed costs) per bulk milk transport unit, 1969--Continued

		average cost
Item and computation procedure		Hauler or other
	: study :	user data
	Dollars	
Interest:	: :	
Midlife value of transport	: :	
Unit = Cost new + salvage value X interest rate	: : :	
\$35,000 + \$4,600 x 8%	1,584	
Federal highway use tax: Vehicle Class M. (full-year operation) (IRS publication #349, May 1969)	210	
State licenses and miscellaneous taxes: 1/ State vehicle license fee X.XX State weight taxes (if applicable) X.XX Other miscellaneous State taxes X.XX Total State and misc. taxes No. of units in fleet = State and misc. tax cost per unit	1,450	
Administrative expenses: 1/ Management salaries X.XX Office salaries X.XX Office supplies X.XX Utility fees X.XX Legal fees X.XX Other misc. office expenses X.XX Total administrative expenses X.XX		
Total administrative expense + No. of units in fleet = Administrative cost per unit	2,500	
Potal annual ownership (fixed) costs per	10,879	

¹/ Certain costs were reported in aggregate by reporting firms. Differences in accounting procedures made it impractical to break down some costs.

Table 11.--Calculation of labor costs for bulk milk transport unit, one driver, 1969

	:		t per hour	
cem and computation procedure	:	, ,	: Hauler or other	er
your warm compared to the	:	study	: user data	
	:	Dollars	:	
ost per driving hour:	:	- 10-	:	
Basic hourly wage (study average)	:	3.429		
	:			
Pension Cost	:		•	
Cost per week + standard work hours = Cost	•		•	
per hour Study average \$9.049 : 40 =	:	.226	:	
Study average \$7.017	:		:	
Health and welfare	:		:	
Cost per week + standard work hours = Cost	:		:	
ner hour	:	. 1	:	
Study average \$7.776 + 40 =	:	.194	:	
	:		:	
<u>Vacation</u>	:		•	
Cost per week + standard work hours = Cost	:		•	
per hour Study average \$6.320 + 40 =	•	.158	• •	
Study average 40:320 7 40 -	•	٠٠,٥	:	
Paid holidays	:		•	
Cost per week + standard work hours = Cost	:		•	
per hour	:		•	
Study average \$3.700 + 40 =	:	.093	:	
	;		* **	
Social Security (4.9% of 1st \$6,600 annual	;			
earnings)				
Cost per week + standard work hours = Cost			•	
per hour Study average \$6.465 : 40 =		.162	•	
Study average 40.40) + 40 -		. ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	:	
Unemployment compensation insurance			•	
(0.4% of 1st \$3000 earnings)		:	:	
Cost per week + standard work hours = Cost			:	
per hour		:	:	
Study average \$0.245 + 40 =		.006	:	
<u>-</u>		:	:	
Workmen's compensation insurance		:	:	
(Average 1969 rate of \$3.576 per \$100		:	•	
payroll):			•	
Cost per week + standard work hours = Cost		•	•	
per hour Study average \$4.904 : 40 =	:	: .123	:	
arndy sherake 44.304 * 40 -		رسد، .	•	
Total labor cost per driving hour		: 1, 202	•	_
		4.391		

Table 11.--Calculation of labor costs for bulk milk transport unit, one driver, 1969--Continued

	: Cost per hour
Item and computation procedure	: 1969 : Hauler or other : study : user data
	: Dollars :
Cost per nondriving hour:	
Basic hourly wage (study average)	3.429
Pension Cost per week * standard work hours Study average \$9.049 * 40 =	: : : .226 :
Health and welfare Cost per week + standard work hours Study average \$7.776 + 40 =	.194
Vacation Cost per week * standard work hours Study average \$6.320 * 40 =	: .158 :
Paid holidays Cost per week + standard work hours Study average \$3.700 + 40 =	.093
Social Security (4.9% of 1st annual earnings) Cost per week * standard work hours Study average \$6.465 * 40 =	.162
Unemployment compensation insurance (0.4% of 1st \$3000 earnings) Cost per week * standard work hours = Cost per hour Study average \$0.245 * 40 =	.006
Workmen's compensation insurance (Average 1969 rate of \$3.576 per \$100 payroll) Cost per week + standard work hours Study average \$4.904 + 40 =	.123
Total labor cost nondriving hour	4.391

Table 12.--Calculation of operational (variable) costs per bulk milk transport unit, 1969

		: Co	st per mile
Item and computation pr	rocedure		: Hauler or other
Trought Company Fr		: study	: user data
			•
		: Cents	:
Fuel:		•	:
Diesel oil-cost per gal	lon + average m.p.g.	:	:
Study	average \$0.24 ÷ 5.43 =	4.420	:
~ caaj	2. (-18- +01. 1.) . 2	:	:
Tires:		•	•
New tire cost	\$114.000	•	•
New tube cost	9,500	•	•
Recap cost (2 times)	75.000	:	•
Total tire cost	\$198.500		
TOTAL TITE COST	Ψ1.90.700	•	•
Treadwear new tire	81,000 mi.	•	•
Treadwear recap (2 time		:	•
Total treadwear	191,000 mi.	•	•
Total Greatwear	191,000 mi:	•	•
Cost per mile = No. whe	old V (Nov time cost t		
			•
	+ (Treadwear new tire +		:
treadwear recap)	10 v 4100 500		•
	average 18 X \$198.500	. 1 870	
÷ 191	.,000 =	: 1.870	•
Maintenance and repairs	(transport) 7/	:	
maintenance and repairs	(transport) I/		:
Lubrication:		•	:
Oil	x.xx	•	•
Grease	X.XX	•	
Total oil and grease	$\frac{X \cdot XX}{X \cdot XX}$:	:
TOTAL OIL and grease	A•AA	•	
Total oil and greece	expense + total annual		•
mileage = Cost per mi			•
	average \$3.702 +	•.	•
		. 3 000	
309,4	75 miles =	: 1.002	:
Repairs:		•	:
Parts	v vv	•	•
labor	X.XX	•	:
Outside repairs	X.XX	:	:
~	X.XX	:	:
Total repair expense	$\overline{X.XX}$:	:
Mahal manada assassa	. data a a	:	:
	+ total annual mileage =	:	:
Cost per mile	1	:	:
	average \$37,251 +	:	:
720,9	43 =	: 5.167	:
			Continued-
	20		

Table 12.--Calculation of operational (variable) costs per bulk milk transport unit, 1969--Continued.

		:_	C	os:	t per mile
Item and computation procedure		:	1969	:	Hauler or other
		:	study	:	user data
		:		:	
		:	Cents	:	
Miscellaneous expenses 1/		:		:	
Road tolls	x.xx	:		:	
Weigh fees	X.XX	:		:	
Fines	X.XX	:		:	
All other over-the-road costs		:		:	
directly related to transport unit	X.XX	:		:	
Total miscellaneous expenses	$\overline{X.XX}$:		:	
-		:		:	
Total misc. expenses : total annual mi	leage =	:		:	
Cost per mile		•		:	
Study average \$10,61	5 🛊	•		•	
1,247,356 miles =	•	:	.851	:	
m, a. (1, 0, 0, 0 ma. 100			.07	:	
		:		<u>:</u>	
Total operational (variable) costs per mile			13.310	-	
1 (,		:	کیدر ۱۰رــ	:	

^{1/} Certain expense data were not available from all reporting firms. Costs reported were adjusted to a comparable per unit basis.

Table 13.--Sample cost calculation for 400-mile round-trip haul, 5,500-gallon (47,300-pound) payload, bulk milk transport unit, 1969

Ite	m and computation procedure :	1969	Hauler or other user data
Α.	Round-trip mileage distance	400 miles	
В.	Possible number of round-trips per year (7-day week)	449 trips	
C.	Driving time per trip	8.88 hours	•
D.	Nondriving time per trip	3.29 hours	•
E.	Total on-duty time per trip	12.17 hours	•
F.	Estimated ownership cost per trip		•
G.	Total annual ownership costs (table 10) B = Ownership per trip Study figures \$10,879 + 449 = Estimated labor cost per trip	\$24.229	
	Driving hours X labor cost per driving hour (table 11) = X.XX Nondriving hours X labor cost per nondriving hour (table 11) = X.XX Total labor cost per trip X.XX		: : :
	Study figures:		: :
	Driving time 8.88 X \$4.391 =\$38.992 Nondriving time 3.29 X 4.391 = 14.446 Total labor cost =	\$53 . 438	:
н.	Estimated operational (variable) cost per trip	•	:
	Cost per mile (table 12) X round trip mileage = Operational (variable) cost per trip	-	:
	Study figure \$0.1331 X 400 =	\$53.240	:

Table 13.--Sample cost calculation for 400-mile round-trip haul, 5,500-gallon (47,300-pound) payload, bulk milk transport unit, 1969--Continued

Ite	em and computation procedure	1969	Hauler or other user data
I.	Total cost per trip	:	
	Item F + G + H = Total trip cost Study figure \$24.229 + 53.438 + 53.240 =	\$130.907	: : : : : : : : : : : : : : : : : : : :
J.	Cost per loaded trip mile	:	:
	Item I * $\frac{1}{2}$ A = Cost per loaded mile Study figure \$130.907 * $\frac{400}{2}$ =	\$0.6545	: : : :
K.	Cost per hundredweight trip mile	:	:
P	Item J + number of cwt. in payload = Cost per cwt. trip mile Study figure \$0.6545 + 473 =	\$0.00138	:

APPENDIX TABLES

. Table 14.--Comparison of significant differences between 1966 and 1969 studies

Item	1966	1969
Transport equipment Tractor unit	Both straight and sleeper cabs	Straight cab only
Semitrailer tank unit	3,500 gallon (30,000- pound payload) 5,700 gallon (49,000- pound payload)	5,500 gallon (47,300-pound payload) only
Reload station transfer costs	Included	Excluded
Road speed	40 miles per hour	45 miles per hour
Tank washing and cleaning time.	Not included as separate item	Included as separate item
Waiting time	Not included as separate item	Included as separate item
Driver operation	One- and two-driver	One-driver only
Delivery time	Assumed to be between 5 a.m. and 1 p.m.	Not limited to 5 a.m. and 1 p.m.
Equipment depreciation	7 years for tractor 10 years for trailer unit	5 years for tract 8 years for trail unit
Interest charge	: 6 percent on midlife : of equipment	: 8 percent on mid- : life of equipment
Tire wear New tread mileage Recap tread mileage (2 recaps).	75,000 miles 85,000 miles	: 81,000 miles : 110,000 miles :
Salvage value Tractor unit	\$1,000 : \$1,000	: : \$2,200 : \$2,400
Truck utilization	: Based on total time : available	: Based on number of trips attainable per year

Table 15.--Comparison of selected costs for 1966 and 1969 studies

Ttem :	1966	: : 1969
Annual ownership (fixed) costs:	<u>Do</u> j	lars
Depreciation: Transport Building and tools	2,980 232	4,000 235
Insurance:	1,177	900
Interest	741_{+}	1,584
Federal highway use tax	1.80	210
State License and miscellaneous taxes	609	1,450
Administrative costs	1,622	2,500
Total annual fixed cost	.7,544	10,879
Labor costs per hour: 1/	<u>Dol</u>	llars
Basic wage 2/	4.117	3.429
Pension <u>3</u> /	. 320	.226
Health and welfare	ped load load	.194
Vacation:	and due plu	.158
Paid holidays	and and som	.093
Social security	.142	.162
Unemployment compensation	.055	.006
Workmen's compensation	.01.0	,123
Total labor compensation	4.644	4.391

Continued--

Table 15.--Comparison of selected costs for 1966 and 1969 studies--Continued

Item	1966	:	1969	
Operational (variable) costs per mile:		<u>Cents</u> -		
Fuel, diesel	4.02		4.42	
Tires	2.20		1.87	
Maintenance: Oil and grease Repairs (parts and labor)			1.00 5.17	
Miscellaneous	.93		.85	
Total operational (variable) costs per mile	1		13.31	

^{1/ 1966} study average labor costs per mile multiplied by 40 m.p.h. to obtain comparable 1969 cost per on-duty or driving hour.

^{2/ 1966} data includes welfare payments.

3/ 1966 basic wage rate includes payment for vacation and paid holidays.

Also, contract data used in 1966 were for general freight labor contracts and these rates were not directly applicable to bulk milk hauling. 1969 basic wage rates based on union contracts directly applicable to bulk milk hauling plus individual hauler data.